



Municipal Management Association of Southern California

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MMASC Bylaws

Last Revised: July 23, 2026 • www.mmasc.org

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Article I - Organization Name

This organization shall be known as the Municipal Management Association of Southern California (MMASC).

Article II - Mission

The mission of MMASC is to serve as a catalyst for public service excellence through the professional development of the leaders who serve our Southern California communities. We provide a forum for local government professionals to establish meaningful connections, exchange resources and stimulate innovation.

Article III - Purpose

This organization shall have the following primary purposes:

- A.** To provide the opportunity for professional self-improvement through training and education and the opportunity for advancement of the profession of public administration.
- B.** To increase two-way communication between public academician and practitioner by providing a forum to exchange points of view on public administration issues.
- C.** To review, evaluate and propose policy and to recommend new programs leading to the equitable advancement of municipal management.
- D.** To take direct aim at creative approaches to, and longer range perspectives of, urban affairs, thus continually presenting new ideas concerning urban affairs to the public administration community.

Article IV - Membership

Categories of membership shall be: Full, Business, Student, Veteran and Honorary.

- A.** The membership period shall be one year from the date of membership activation or renewal.
- B.** Full Membership shall be open to any person employed in a position assisting in the management of governmental agencies in Southern California, except the Chief Administrative Officer. Assistants who work in public agencies other than municipalities are encouraged to join MMASC. This includes persons in county, state, and federal governments; colleges and universities; regional governments; legislative assistant positions; special districts, and other government agencies.
- C.** Business Membership shall be open to any person interested in promoting the purposes of the organization, but who does not qualify for Full Membership. Such members shall be entitled to all rights and privileges of the organization, except the right to vote or hold office.

- D.** Student Membership shall be open to college and high school students, or recent graduates within the last twelve months, who do not qualify for Full Membership. Such members shall be entitled to all rights and privileges of the organization, except the right to vote or hold office.
- E.** Veteran Membership shall be extended free for one year to any U.S. Military Veteran interested in a position assisting in the management of governmental agencies in Southern California. This includes interest in county, state, and federal governments; colleges and universities; regional governments; legislative assistant positions; special districts; and other government agencies. Veteran Memberships are intended to assist with transition from military service to local government and each Veteran Member will automatically be enrolled in the MMASC Mentorship Program. Full-time employees of local governments (or other qualifying organizations) are not eligible for this membership category. Those qualifying under Veteran Membership shall be entitled to all rights and privileges of MMASC, except the right to vote or hold office.
- F.** Honorary Membership shall be extended to the Chief Administrative Officer of all municipalities in the MMASC region and for all MMASC past presidents. Additionally, Honorary Membership can be offered, on a case by case request, by a majority approval of the Executive Board, to those who are at least 55 years of age and who are retired from the local government profession as defined by CalPERS. Such members shall be entitled to all rights and privileges of the organization, except the right to vote or hold office. Honorary Memberships are free. Full-time employees of local governments (or other qualifying organizations) are not eligible for this membership category.
- G.** Members in Transition shall be granted a no-cost membership for one year. Current members in transition shall be exempt from the agency requirement for the remainder of their current membership year. Members in Transition within the 6 months of their membership renewal period can request for a no-cost membership renewal.
- H.** MMASC recognizes its affiliate organization, MMANC, and will extend Full Members of that organization the membership rate to MMASC events. MMASC recognizes its affiliate organization, I-NAPA, and will extend Full Members of that organization the membership rate to MMASC events.

Article V – Dues, Fees, and Financial Obligations

- A.** Dues for "Full Members" shall be \$125.00 per membership period.
- B.** Dues for "Business Members" shall be \$225.00 per membership period.
- C.** Dues for "Student Members" shall be \$40.00 per membership period.

- D.** Dues for “Veteran Members” shall be complimentary per membership period. A copy of a DD-214 showing at least 90 continuous days of previous active-duty (all at once, without a break in service), you meet the minimum active-duty service requirement.
- E.** Membership dues, event registration fees, sponsorship commitments, partnership obligations, and any other amounts owed to MMASC shall be due and payable in accordance with the terms established by MMASC. Any member, partner, sponsor, organization, or attendee with an outstanding balance that remains unpaid for more than ninety (90) days may be deemed delinquent.

MMASC reserves the right to suspend or revoke membership benefits, event registration privileges, sponsorship benefits, partnership benefits, voting rights, committee participation, eligibility for awards and scholarships, and access to MMASC programs and services until all outstanding balances are paid in full.

The Board of Directors may deny registration for MMASC events, conferences, training programs, or other activities to any individual or organization with delinquent accounts. MMASC may also withhold sponsorship recognition, exhibitor benefits, and other contractual benefits associated with unpaid obligations.

The Executive Board may approve exceptions, payment plans, or other arrangements when deemed appropriate and in the best interest of the Association.

Article VI - Regions

- A.** MMASC shall be divided into eight (8) regions:

1. Central Coast
2. Channel Islands
3. Desert
4. Inland Empire
5. North Los Angeles County
6. South Los Angeles County
7. Orange County
8. San Diego County

The specific cities which make up each region are listed in Attachment A of the Bylaws.

- B.** As new cities are incorporated, they shall be placed into the specific region in which they reside. Any other changes in regional structure shall be considered an amendment to the Bylaws.
- C.** Region Board Members shall serve one-year terms commencing on December 1, subject to annual approval by the Executive Board. Approval is contingent upon

the submission of a completed Letter of Commitment (LOC) issued by the Director of Programming no later than January 31. Returning board members failure to annually submit the LOC by the deadline shall be interpreted as a resignation, and the Executive Board will proceed with the removal of the individual from the board.

- D.** Region Board Member(s) must be Full Members, not student or business members, and must be in good standing. They must have been a member for at least one year.
- E.** Each region shall have one (1) vote on the Board of Directors regardless of the number of chairpersons.
- F.** Region Board Members are to plan in advance and sponsor a minimum of four (4) professional events annually. The details of the four events should be planned and communicated to the Director of Programming. These activities should not conflict with general membership activities and other regional events whenever possible.
- G.** All above requirements may be waived by a majority of the Executive Board for special circumstances.

Article VII – Meetings

- A.** There will be an Annual Business Meeting of the membership. This meeting will be held during the Annual Conference unless there is no scheduled conference. At this meeting, business of the organization shall be conducted.
- B.** General meetings of the membership will be held throughout the year. The number of meetings, location, and topic will be determined by the Board of Directors. Specific committees of the organization may also hold programs from time to time throughout the year.

Article VIII - Executive Board, Duties, and Elections

- A.** Executive Board of this organization shall be President, Vice President, Director of Communications, Director of Finance, Director of Programming, Director of Membership and Immediate Past President. They shall serve one-year terms, beginning on December 1 of each year.
- B.** The duties of the President shall be to preside at all meetings of the organization, to coordinate the activities of the organization, to develop training programs and materials, and to represent the organization in its various activities. The President shall attend the Annual Conference of the League of California Cities whenever possible and serve as a full member of the City Manager's Department of the League of California Cities. The President shall serve as an ex-officio member of all committees of this association. The President shall have been an Executive Board Member of this association for at least one year.

- C.** The duties of the Vice President shall be to assist with program preparation and other duties as assigned by the President. The Vice President shall act as President in the President's absence. The Vice President shall have been a member of the Board of Directors of this association for at least one year.
- D.** The duties of the Director of Communications shall include the preparation of marketing materials, management of all communication tools, and other duties assigned by the President. The Director of Communications is responsible for the preparation of the e-newsletter materials, ensuring distribution in collaboration with the Executive Director. The Executive Director is also responsible for the preparation and posting of agendas and minutes for the Executive Board and Board of Directors' meetings to the Association's website. The Director of Communications shall have been a Full Member of this association for at least one year.
- E.** The duty of the Director of Finance shall be to manage the fiscal affairs of the organization including accounting, budgeting, financing, investing, and other duties as assigned by the President. The President (or designee) and the Director of Finance will be authorized to deposit and withdraw funds of the organization. The Director of Finance shall have been a member of the Board of Directors of this association for at least one year. The annual critical tasks of the Director of Finance will include:
- Serve as the Treasurer of the organization
 - Adopt a budget no later than January 31st,
 - Submit quarterly reports of Revenues, Expenditures and Financial Standing to the Executive Board,
 - Publish the adopted budget on the organization's website and notify all current members of its adoption no later than January 31st,
 - Prepare, present, and publish any approved amended budgets on the organization's website and notify all current members of its adoption as soon as possible after adoption by full board vote,
 - File the organization's tax returns no later than May 15th, or within the IRS identified extension period, and
 - Prepare and publish on the organization's website the prior calendar year fiscal report and year-to-date report within 30 days after filing the tax return of 16
 - Transmit all records, accounts, and undistributed funds to a successor.
- F.** The duties of the Director of Programming are to assist Region Board Members in the development of consistent and timely program offerings. The Director of Programming will liaise between the Executive Board and each Region in executing educational events in support of the association's mission. The Director of Programming shall have been a member of the Board of Directors of this association for at least one year.

- G.** The duties of the Director of Membership Services are developing marketing and promotional programs aimed at attracting new members and retaining existing members. The Director of Membership Services shall direct Association Manager in managing membership records. The Director of Membership Services shall have been a Full Member of this association for at least one year.
- H.** A Nominating Committee shall be appointed by the President and shall accept and consider all nominations for the positions of President, Vice President, Director of Communications, Director of Finance, Director of Programming, and Director of Membership Services. The Nominating Committee shall be comprised of no less than three Full Members. The Committee shall solicit nominations from City Managers, former officers, Full MMASC Members in good standing and through placing announcements in MMASC publications and emails. The Nominating Committee will solicit and conclude nomination period prior to the end of September each year.
- I.** Elections: The election of officers shall be conducted by the Nominating Committee using an electronic ballot. The Nominating Committee shall distribute an electronic ballot on a date determined by the President. Ballots shall be distributed to all full members. The ballot period will last fourteen (14) calendar days. Each full member in good standing may only vote once and will have only one vote count in the election process. In deciding the election, the following conditions shall apply:
1. In the case where there is only one candidate for each office, the Nominating Committee shall notify the candidates, President and Full Members that an election shall not take place and the election shall be called.
 2. All electronic ballots shall be collected, but not counted, until the election period has ended. At the conclusion of the election period, the Nominating Committee shall meet within seven (7) days to count the ballots. The Nominating Committee shall notify the candidates and the President of the election results immediately upon completion of the vote tabulation.
 3. In the case where there are only two (2) candidates for an office, the winner is that individual receiving the highest number of votes.
 4. In the case where there are more than two (2) candidates for an office, the winner is that individual receiving the highest number of votes. If no candidates received at least 40% of the votes cast, a run-off election between the two (2) candidates receiving the highest number of votes shall be held by either electronic or mail ballot. The run-off ballot shall be made available within twenty-four (24) hours following the tabulation of the original ballots. The electronic or mail ballot period will last fourteen (14) calendar days. The winner shall be determined according to paragraph 3 above.

5. Any candidate wishing to challenge the results of the election must file a written protest to the President within five (5) business days after the vote tabulation; otherwise the results of the election become final. If the election is protested, the President shall call a special meeting of the Board of Directors to consider the protest. The election results related to the protested seat(s) may be nullified and a new election held upon a two-thirds (2/3) vote of the Board of Directors. Procedures for the new election shall be set by the Nominating Committee and approved by a majority vote of the Board of Directors.
6. Any vacancy in office shall be filled by an appointment of the President with confirmation by a simple majority of the entire Board of Directors at their next meeting. If the Presidency becomes vacant, the Vice President would automatically assume the office and appoint a Vice President to be confirmed by a simple majority of the Board of Directors at the next meeting.

Article IX - Board of Directors

A. MMASC shall have a fifteen-member (15) Board of Directors consisting of the following:

1. The President, Vice President, Director of Communications, Director of Finance, Director of Programming, Director of Membership Services and Immediate Past President; and,
2. A Region Board Member from each of the eight (8) regions

B. The Board of Directors shall be the policy-making body for MMASC and will approve the annual budget of the organization. The President, Vice President, Director of Communications, Director of Finance, Director of Programming, and Director of Membership Services will coordinate day-to-day MMASC activities. All major programs, projects, and policy issues must be approved by the Board. The Board shall adopt operating policies at its first meeting to govern operation of the organization for the year.

C. All Board Members shall be Full Members of MMASC.

D. Terms of office for Board Members will be for a one-year period beginning December 1 of each year.

E. Vacancies of the non-elected members on the Board may be appointed by the President or by the region in which a Board Member vacancy occurs. Appointments will be for unexpired terms only.

F. Board Meeting will be called at the discretion of the President and the President will conduct the meetings and prepare agendas as necessary. A quorum will consist of a simple majority of Board Members. A simple majority of Board Members present will determine policy. Any Board Member who absents himself from any

three (3) consecutive regular meetings of the Board or five (5) total meetings, unless excused by the President, shall thereby automatically forfeit his or her position as a Board Member.

- G.** Minutes will be recorded at each Board Meeting by the Secretary and a brief summary will be published on the MMASC website once approved by the Board.
- H.** All Board meetings will be open to any member who may wish to attend.
- I.** The Board shall approve an annual budget at the beginning of each fiscal year and publish it in a subsequent newsletter. The fiscal year shall be January 1 to December 31.
- J.** All Board Members take their positions with the understanding of their duties and responsibilities. Any Board Member that fails to fulfill their responsibilities at the detriment of the organization may be forced to forfeit their position by a majority vote of the Board. Such vote must be brought forth by the Executive Board.
- K.** Board Members who wish to resign their post shall submit a resignation letter to the President and Vice President. The position will become vacant two weeks from the date of the resignation.

Article X - Committees

The President shall appoint such committees as deemed necessary or desirable to accomplish the purposes of the organization.

Article XI - Dissolution

The corporation shall not be voluntarily dissolved except by the affirmative vote of two-thirds (2/3) of all members. In the event of dissolution of the corporation in any manner and for any cause, after the payment or adequate provisions for payment of all its debts and liabilities, all of the remaining funds, assets, and properties of the corporation shall be paid or distributed as set forth in the Articles of Incorporation.

Article XII - Corporate Seal

The corporation shall have a seal which shall be in such form and contain such matter as shall be specified by resolution of the Board of Directors. The seal shall be affixed to all corporate instruments, but failure to affix it shall not affect any instrument.

Article XIII - Code of Conduct

The purpose of the Municipal Management Association of Southern California (MMASC) is to provide a forum for the betterment of urban government and the professionals who serve them. As a Full Member of MMASC, I recognize the significance of my professional conduct and ethical responsibilities to the community I serve, the public agency I represent, and the other members of my profession.

I pledge to:

Principle 1 -- Support and promote effective representative democracy by upholding and implementing the policies of elected bodies while protecting the rights of individuals under our system of governments;

Principle 2 -- Refrain from all activities which knowingly erode the integrity and honesty of public agencies of the profession;

Principle 3 -- Provide the highest quality management assistance to the citizenry, elected officials, executive leaders, and fellow members for the betterment of all communities;

Principle 4 -- Strengthen the quality of public management through personal education, communication, the development of assistants, and by taking creative initiatives;

Principle 5 -- Promote the dignity and worth of public service through upholding of merit principles, maintaining a strong sense of social responsibility, and demonstrating the highest moral character in the service to the public.

Article XIV - Discrimination and Harassment

- A.** MMASC is committed to providing an environment free of discrimination, sexual harassment (including harassment based on gender, pregnancy, childbirth, related medical conditions and breastfeeding), and harassment based on such factors as race, color, religion, national origin, ancestry, age, physical or mental disability, medical condition, genetic information, marital status, sexual orientation, gender, gender identity or expression, transgender status, family care leave status, military or veteran status, or any other legally protected characteristic.
- B.** MMASC will not tolerate discrimination against or harassment of MMASC participants (for the purposes of this article, participants can mean MMASC members, non-member event attendees, partners, speakers, guests, contractors, or others with whom MMASC representatives have a business, service, or professional relationship) by other MMASC participants. MMASC will also attempt to protect MMASC participants from harassment by other participants. Harassing behavior is unacceptable in any MMASC-related setting, such as MMASC meetings, MMASC-related social events, and other MMASC-related circumstances.
- C.** Harassment includes verbal, physical, and visual conduct that creates an intimidating, offensive, or hostile working environment. Such conduct constitutes harassment when (1) submission to the conduct is made either an explicit or implicit condition of MMASC participation, membership, fulfillment of a role, or a

contracting decision; (2) submission to or rejection of the conduct is used as the basis for MMASC participation, membership, role assignment, or contracting decision; or (3) the harassment interferes with a MMASC participant's performance in the context of MMASC business or creates an intimidating, hostile, or offensive environment.

- D.** Harassing conduct can take many forms and includes, but is not limited to, slurs, jokes, statements, gestures, pictures, or cartoons regarding a MMASC participant's legally protected characteristic. Sexually harassing conduct in particular includes all of these prohibited actions, as well as other unwelcome conduct such as requests for sexual favors, conversation containing sexual comments, and unwelcome sexual advances. Same-sex sexual harassment also is prohibited by this policy.
- E.** All such harassment, regardless of form, is a violation of MMASC's policies and may subject the offender to disciplinary action up to and including barring the offender from MMASC events and business, revocation of MMASC membership, and removal of the offender from specific roles within the organization, including roles on committees or the executive board. Such conduct also may be a violation of federal, state, and local laws, which may subject the offender to personal liability for any such unlawful conduct.
- F.** Any incident of suspected discrimination or harassment in any MMASC-related setting should be reported promptly to MMASC's executive director and/or any MMASC executive board member, who as a group are then responsible for investigating the matter. MMASC participants who receive complaints or who observe potentially discriminatory, harassing, or retaliatory conduct should inform the MMASC executive director or any MMASC executive board member immediately. MMASC emphasizes that a complainant is not required to complain first to his or her MMASC contact if that MMASC contact is the individual engaging in the conduct perceived to be inappropriate. Prompt reporting of any such conduct enables MMASC to respond rapidly and take appropriate action, and helps MMASC maintain an environment free of discrimination and harassment for MMASC participants
- G.** Every reported complaint of suspected discrimination or harassment will be investigated fairly, thoroughly, promptly, and in a confidential manner to the extent possible. Upon completion of the investigation, MMASC will communicate its findings and intended actions to the complainant and alleged offender as expeditiously as possible. If the investigator finds that conduct in violation of this policy occurred, the offender will be subject to appropriate instructive or disciplinary procedures. In the case of MMASC members, if such inappropriate conduct is established, disciplinary action for a violation of this policy may range from verbal or written warnings up to and including immediate removal from MMASC and/or removal of assignments or positions, including participation on committees or positions on the executive board, depending upon the circumstances. With regard to inappropriate conduct by partners, contractors, or

other parties, corrective action will be taken after consultation with the appropriate persons.

- H.** MMASC will not tolerate retaliation against any MMASC participant for cooperating in an investigation or for making a good faith complaint to the MMASC's Executive Director or any executive board member. Retaliation itself is a serious violation of this policy and should be reported immediately. Any person who engages in retaliatory conduct toward any MMASC participant who cooperated in an investigation or made a good faith complaint regarding harassment will be subject to discipline, up to and including barring the offender from MMASC events and business, revocation of MMASC membership, and removal of the offender from specific roles within the organization, including roles on committees or the executive board.

Article XV - Contact Information

- A.** It is policy that MMASC does not sell, distribute or share the membership database with any outside entity. This is in an effort to protect the privacy of members and to ensure that their information is not used for commercial purposes. Members and guests can find individual contact information for MMASC members through the MMASC website.
- B.** It is the policy that a list of contact information for attendees of special events (e.g. Winter Forum, Annual Conference and Member Awards) is distributed in hard copy to all event participants. This list includes first and last name, title, organization, and email contact information. For the Annual Conference, an advanced copy of the attendee list will be made available to Corporate Partners in electronic format as indicated in partnership agreements for the purpose of contacting Conference participants for Conference-related business (e.g. invitations, follow-up and personalized messages). If members are contacted for non-Conference related business, the Board will determine future access for that partner to the participant list.

Article XV - Amendments

Bylaws may be amended by a two-thirds majority vote of the Executive Board during any business meeting, followed by ratification by the full Board of Directors at the next Board of Directors meeting. Full members may propose bylaw amendments to the Executive Board at any time. Proposed amendments will be reviewed and considered at an Executive Board meeting within 120 days. Full members will receive an email notification of the proposed amendment at least 14 days before the Executive Board meeting where the amendment will be discussed.

Bylaws last amended July 23, 2026.

Attachment A – Region List

Region 1: Central Coast

- Arroyo Grande
- Atascadero
- Buellton
- Carpinteria
- Goleta
- Grover Beach
- Guadalupe
- Lompoc
- Morro Bay
- Paso Robles
- Pismo Beach
- San Luis Obispo
- Santa Barbara
- Santa Maria
- Solvang

Region 2: Channel Islands

- Agoura Hills
- Camarillo
- Calabasas
- Filmore
- Hidden Hills
- Moorpark
- Ojai
- Oxnard
- Port Hueneme
- Santa Paula
- Simi Valley
- Thousand Oaks
- Ventura
- Westlake Village

Region 3: Desert

- Blythe
- Brawley
- Calexico
- Calipatria
- Cathedral City
- Coachella
- Desert Hot Springs
- El Centro
- Holtville
- Imperial
- Indian Wells
- Indio
- La Quinta
- Needles
- Palm Desert
- Palm Springs
- Rancho Mirage
- Twentynine Palms
- Westmorland
- Yucca Valley

Region 4: Inland Empire

- Adelanto
- Apple Valley
- Banning
- Barstow
- Beaumont
- Big Bear Lake
- Calimesa
- Canyon Lake
- Chino
- Chino Hills
- Colton
- Corona
- Eastvale
- Fontana

- Grand Terrace
- Hemet
- Hesperia
- Highland
- Jurupa Valley
- Lake Elsinore
- Loma Linda
- Menifee
- Montclair
- Moreno Valley
- Murrieta
- Norco
- Ontario

- Perris
- Rancho Cucamonga
- Redlands
- Rialto
- Riverside
- San Bernardino
- San Jacinto
- Temecula
- Upland
- Victorville
- Wildomar
- Yucaipa

Region 5: North Los Angeles

- Alhambra
- Arcadia
- Azusa
- Baldwin Park
- Bradbury
- Burbank
- Claremont
- Covina
- Duarte
- Diamond Bar
- El Monte
- Glendale
- Glendora
- Industry
- Irwindale
- La Canada Flintridge
- La Habra Heights
- La Puente
- La Verne

- Lancaster
- Monrovia
- Montebello
- Monterey Park
- Palmdale
- Pasadena
- Pomona
- Rosemead
- San Dimas
- San Fernando
- San Gabriel
- San Marino
- Santa Clarita
- Sierra Madre
- South El Monte
- South Pasadena
- Temple City
- Walnut
- West Covina

Region 6: South Los Angeles County

- Artesia
- Avalon
- Bell
- Bellflower
- Bell Gardens
- Beverly Hills
- Carson

- Cerritos
- Commerce
- Compton
- Culver City
- Cudahy
- Downey
- El Segundo

- Gardena
- Hawaiian Gardens
- Hawthorne
- Hermosa Beach
- Huntington Park
- Inglewood
- La Mirada
- Lakewood
- Lawndale
- Lomita
- Los Angeles
- Long Beach
- Lynwood
- Malibu
- Manhattan Beach
- Maywood

- Norwalk
- Palos Verdes Estates
- Paramount
- Pico Rivera
- Rancho Palos Verdes
- Redondo Beach
- Rolling Hills
- Rolling Hills Estates
- Santa Fe Springs
- Santa Monica
- Signal Hill
- South Gate
- Torrance
- Vernon
- West Hollywood
- Whittier

Region 7: Orange County Region

- Aliso Viejo
- Anaheim
- Brea
- Buena Park
- Costa Mesa
- Cypress
- Dana Point
- Fountain Valley
- Fullerton
- Garden Grove
- Huntington Beach
- Irvine
- La Habra
- La Palma
- Laguna Beach
- Laguna Hills
- Laguna Niguel

- Laguna Woods
- Lake Forest
- Los Alamitos
- Mission Viejo
- Newport Beach
- Orange
- Placentia
- Rancho Santa Margarita
- San Clemente
- San Juan Capistrano
- Santa Ana
- Seal Beach
- Stanton
- Tustin
- Villa Park
- Westminster
- Yorba Linda

Region 8: San Diego County

- Carlsbad
- Chula Vista
- Coronado
- Del Mar
- El Cajon

- Encinitas
- Escondido
- Imperial Beach
- La Mesa
- Lemon Grove

- National City
- Oceanside
- Poway
- San Diego
- San Marcos
- Santee
- Solana Beach
- Vista