



Board of Directors Meeting

AGENDA

March 5, 2026

3:00 PM

Zoom

Conference Call Phone: (669) 444-9171

MISSION STATEMENT

MMASC's mission is to serve as a catalyst for public service excellence through the professional development of the leaders who serve our Southern California communities. We provide a forum for local government professionals to establish meaningful connections, exchange resources and stimulate innovation.

1. *CALL TO ORDER*

2. *ROLL CALL*

- President, Joseph Cisneros
- Vice President, Kirsten Graham
- Director of Communications, Rebecca Bernstorff
- Director of Finance, Nicole Tibbet
- Director of Programming, Brendan Pringle
- Director of Membership, Mark Jimenez
- Immediate Past President, Jonathan Royas
- Region 1 Co-Chair, Shannon Kirn, Ryan Benson, and David Rodriguez.
- Region 2 Co-Chairs, Mary Haddad, Debra Gallegos, Monique Martinez, and Arely Venegas
- Region 3 Chair, Andres Coronal
- Region 4 Co-Chairs, Clarence de Guzman, Samantha Greven, Mollie Corrao, Antonio Martinez, Darrell Richardson, Darron Usher, Tanya Trieu-Bui, and Caleb Zaldaña
- Region 5 Co-Chairs, Noely Allevato, Robert Bauman, Erin Beilstein, Anissa Livas, and Tyler Pledger
- Region 6 Co-Chairs, Toni Costanzo, Alexa Davis, Jose Marquez, Moises Mata, Leslie Nacionales-Tafoya, Dia Turner, Carmen Zambrano
- Region 7 Co-Chairs, Melissa Furio, Wail Jamal, Alyssa Palma, Alan Rivera, Elsa Robinson, and Tiara Solorzano.
- Region 8 Co-Chairs, London Adams, Carter Brown, Maia Hodge, Maia Hodge, Kelli Maples, and Sara Trench
- CalCities Representative, Meghan McKelvey
- ICMA Representatives, Pat Martel and Peter Pirnejad
- Institute for Local Government Representative, Melissa Kuehne
- MMANC Representative, Stacie Marchetti
- Executive Director, Kevin Kilkenny

3. *APPROVAL OF MINUTES*

4. ***PRESIDENT'S REPORT***
5. ***VICE PRESIDENT'S REPORT***
6. ***DIRECTOR OF COMMUNICATIONS' REPORT***
7. ***DIRECTOR OF FINANCE'S REPORT***
8. ***DIRECTOR OF PROGRAMMING'S REPORT***
9. ***DIRECTOR OF MEMBERSHIP'S REPORT***
10. ***IMMEDIATE PAST PRESIDENT'S REPORT***
11. ***REGION CHAIR REPORTS***
 - A. ***CENTRAL COAST (REGION 1)***
 - B. ***CHANNEL ISLANDS (REGION 2)***
 - C. ***DESERT (REGION 3)***
 - D. ***INLAND EMPIRE (REGION 4)***
 - E. ***NORTH LOS ANGELES COUNTY (REGION 5)***
 - F. ***SOUTH LOS ANGELES COUNTY (REGION 6)***
 - G. ***ORANGE COUNTY (REGION 7)***
 - H. ***SAN DIEGO COUNTY (REGION 8)***
12. ***COMMITTEE UPDATES***
13. ***LEAGUE OF CALIFORNIA CITIES / ICMA / ILG / MMANC REPRESENTATIVE REPORT / CAL CITIES HOUSING, COMMUNITY & ECONOMIC DEVELOPMENT POLICY COMMITTEE***
14. ***EXECUTIVE DIRECTOR'S REPORT***
15. ***UNFINISHED BUSINESS***
16. ***NEW BUSINESS***
17. ***ANNOUNCEMENTS / GOOD OF THE ORDER***

Board of Directors Meeting

AGENDA

March 5, 2026

18. ADJOURNMENT



Board of Directors Meeting

Minutes

January 22, 2026

3:00 PM

Zoom

Conference Call Phone: (669) 444-9171

MISSION STATEMENT

MMASC's mission is to serve as a catalyst for public service excellence through the professional development of the leaders who serve our Southern California communities. We provide a forum for local government professionals to establish meaningful connections, exchange resources and stimulate innovation.

1. **CALL TO ORDER – 3:03 PM**

2. **ROLL CALL**

- President, Joseph Cisneros
- Vice President, Kirsten Graham
- Director of Communications, Rebecca Bernstorff
- Director of Finance, Nicole Tibbet
- Director of Programming, Brendan Pringle
- Director of Membership, Mark Jimenez
- Immediate Past President, Jonathan Royas
- Region 1 Co-Chair, David Rodriguez
- Region 2 Co-Chairs, Debra Gallegos, Arely Venegas, Monique Martinez
- Region 3 Chair – Absent
- Region 4 Co-Chairs, Clarence De Guzman, Caleb Zaldana, Antonio Martinez
- Region 5 Co-Chairs, Tyler Pledger, Robert Bauman
- Region 6 Co-Chairs, Moises Mata, Jose Marquez
- Region 7 Co-Chairs, Elsa Robinson, Alyssa Palma
- Region 8 Co-Chairs, London Adams, Maia Hodge
- CalCities Representative
- ICMA Representatives
- Institute for Local Government Representative
- MMANC Representative, Stacie Marchetti
- Executive Director, Kevin Kilkenny

3. **APPROVAL OF MINUTES**

- *Motion by Director of Finance Tibbet, Second by Immediate Past President Royas, motion passed unanimously*

4. PRESIDENT'S REPORT

- *New website launch*
- *Planning for upcoming Annual Conference at Rancho Bernardo Inn*
- *Board meeting format change to every 2 months*
- *Excited for 2026 in this capacity*

5. VICE PRESIDENT'S REPORT

- *Committee liaison role for standing committees for extra support*
- *Basecamp cleanup effort*
- *Standard Operating Procedures for events and roles for future planning*
- *LGHN affiliate partnership focus*

6. DIRECTOR OF COMMUNICATIONS' REPORT

- *2026 Communications Committee created*
- *New series to introduce regions, boards and committees in the year*
- *Region banners and support to regions*
- *Refresh to WHW newsletter and making public facing*
- *Increase social media engagement and WHW recaps*
- *Website content organization*

7. DIRECTOR OF FINANCE'S REPORT

- *Overview of new 2026 Budget and changes from 2025 Budget*
- *Explanation of credit card fees*

8. DIRECTOR OF PROGRAMMING'S REPORT

- *Letters of Commitment, deadline end of January*
- *Meetings with Region Boards*
- *2026 Region Board Kick-Off February 19 at 12pm*
- *Summer Session planning with Co-Chair Director of Membership*
- *CGL Committee support*

9. DIRECTOR OF MEMBERSHIP'S REPORT

- *Membership report*
- *Membership & engagement survey live*
- *Honorary Membership focus*

10. IMMEDIATE PAST PRESIDENT'S REPORT

- *Kudos to Region 2 December event*
- *Spring Forward scheduled for March 26 in Riverside, Region 4 handling*

11. REGION CHAIR REPORTS

A. CENTRAL COAST (REGION 1)

- *Preparing for first event on February 10, bringing back Coastal Connections*

B. CHANNEL ISLANDS (REGION 2)

- *Holiday event in December, over 60 participants, big success*

C. INLAND EMPIRE (REGION 4)

- *Introduction of new board members*
- *First networking event of the year: February 26*

- *PPI partnership for Spring Forward, details to come*

D. NORTH LA COUNTY (REGION 5)

- *Planning SGVCMA Luncheon*

E. SOUTH LA COUNTY (REGION 6)

- *Brainstorming 2026 events; focus on annual city manager's luncheon event*
- *R6 membership survey*

F. ORANGE COUNTY (REGION 7)

- *Recap of Annual Holiday Mixer in December, Sunstone Cities Partner*
- *Hosting 1 day mentorship seminar on 6/3*
- *Region 7 membership survey to gauge interest*

G. SAN DIEGO COUNTY (REGION 8)

- *Recap December holiday events, lessons learned*
- *2026 events: March online wellness stress management panel; San Diego FC event; Padres Event annually increasing ticket amount*
- *4 new region board members*

12. COMMITTEE UPDATES

- *Mentorship Committee update*

13. LEAGUE OF CALIFORNIA CITIES / ICMA / ILG / MMANC REPRESENTATIVE REPORT / CAL CITIES HOUSING, COMMUNITY & ECONOMIC DEVELOPMENT POLICY COMMITTEE

- *MMANC President, Stacie Marchetti – excited for continued partnership, announced WLS in May 21 in Roseville, AC in Yosemite in last week of September; focus to create visibility at ICMA with it being in SoCal*

14. EXECUTIVE DIRECTOR'S REPORT

- *N/A*

15. UNFINISHED BUSINESS

16. NEW BUSINESS

- *Motion 1: Move to approve the 2026 Budget by Director of Communications Bernstorff, seconded by Director of Membership Jimenez; motion passed unanimously.*

17. ANNOUNCEMENTS / GOOD OF THE ORDER

- *Don't forget to complete the Region Board Event Form for support.*
- *Next meeting is Board Orientation meeting, highly encourage to attend.*

18. ADJOURNMENT – 3:56 PM

Municipal Management Association of Southern California

BOARD COMMUNICATION

Date: March 4, 2026

To: Board of Directors
From: Joseph Cisneros, President
Subject: PRESIDENT'S MARCH 2026 REPORT

RECOMMENDATION:

Receive and file.

REPORT:

Cal Cities Manager's Conference

In February, I had the opportunity to attend the League of California Cities City Managers Conference in Napa, which brought together more than 800 executives from across the state. It was a valuable opportunity to network and connect with leaders statewide, including MMASC's corporate partners and leadership from our sister organization, MMANC.

MMASC & MMANC 2026 Collaborations

At the Cal-ICMA meeting, MMANC President Stacie and I shared that our ICMA panel proposal has been accepted for the 2026 ICMA Annual Conference in Long Beach (October 17–21, 2026). The session, "*Building the Next Generation: How Associations for Mid-Career Professionals Strengthen the City Management Pipeline,*" will feature the current Presidents and Immediate Past Presidents of MMASC and MMANC. The session date and time are still to be confirmed, and we are working closely with ICMA representatives to develop what promises to be an insightful discussion on how both organizations are strengthening and building the next generation of municipal leaders. More information will be shared as it becomes available.

Additionally, and in alignment with this year's North–South partnership theme, both Executive Boards are encouraging each region board to host a networking event on Thursday, November 12, 2026, as part of the *California Municipal Management Association Everywhere*

initiative. Please mark your calendars and begin coordination. Additional guidance will be provided by Director of Programming in the coming months.

Local Information Network of Knowledge (LINK)

LINK is now live and available to MMASC members free of charge! This resource continues to grow, and I encourage everyone to contribute materials—such as reports, news releases, and other content—to help strengthen its value and usefulness. If you have not received your complimentary account, please contact the Director of Membership, Mark Jimenez, at membership@mmasc.org. For more information, visit <https://localinfonyetwork.com>.

2026 MMASC Partnership Program

The benefits for the 2025 Corporate Partnership Program concluded on March 1, 2025. Many partners have already been renewed, with others pending. I encourage everyone on the Board to continue advocating for the organization and the program by reaching out to your network of consultants, civic partners or contractors to share this opportunity. And please forward any questions about the program to president@mmasc.org.

Spring Forward Forum – SOLD OUT

Congratulations to the Region 4 Board and IPP J. Royas on a sold-out event on March 26. We look forward to kicking off the year at March Air Force Base with more than 150 attendees expected. Great job!

Municipal Management Association of Southern California

BOARD COMMUNICATION

Date: March 5, 2026

To: Board of Directors
From: Kirsten Graham, Vice President
Subject: VICE PRESIDENT UPDATES

RECOMMENDATION

Receive and file.

BACKGROUND AND DISCUSSION

Women's Leadership Summit

Director of Finance Tibbet and I are excited to announce that our Women's Leadership Summit (WLS) will take place on September 17 at the [Pomona Valley Mining Company!](#) This year's theme, **Stronger Than Steel. Brighter Than Ever.** reflects the resilience, strength, and continued impact of women in public service.

We're proud to once again partner with Women Leading Government to bring together inspiring leaders for a day of connection, growth, and meaningful conversation. The Summit will also continue our tradition of recognizing exceptional leaders through our awards program.

Additional details will be shared soon, including a call for volunteers. We look forward to hosting another impactful and successful WLS together.

Annual Conference

Director of Communications Bernstorff and I are actively planning our 2026 Annual Conference, scheduled for October 28–30, 2026, at the beautiful [Rancho Bernardo Inn in San Diego, California](#). We are currently developing the conference framework and

theme development. The venue provides an exceptional setting for professional development, collaboration, and meaningful networking opportunities.

We are pleased to announce the following committee leadership for the conference:

- **Programming Chair:** Brendan Pringle
- **Communications Chair:** Nicole Tibbet
- **Logistics & Special Events Chair:** Mark Jimenez (with support from Region 8)
- **Corporate Partner Liaisons:** Rebecca Bernstorff and Kirsten Graham

A Call for Speakers and Call for Volunteers will be released soon. Volunteer commitments will include participation in virtual meetings from kickoff through the October conference, independent work assignments between meetings, and on-site support to assist with event setup and coordination throughout the conference. We deeply value continuity and experience. Whether members have volunteered previously and wish to carry forward institutional knowledge or are looking to get involved this year and continue serving in the future, we greatly appreciate the time and commitment required to make this conference successful. Additional updates will be provided as planning progresses.

VP Projects Updates

Basecamp Cleanup & Permissions Update

In advance of our cleanup kickoff, we need to update certain permissions within Basecamp. Please let me know if anyone from your Region requires access or should be removed so we can ensure permissions are accurate moving forward. A follow-up email will be distributed with a detailed retention guide and clear next steps for Region Boards.

Standard Operating Procedures (SOPs)

As a reminder, I am continuing to develop SOPs for signature events and Executive Board roles to support smoother transitions. I may reach out for assistance in compiling transition materials. If you have documents, notes, or insights from last year to share,

please email them to vicepresident@mmasc.org. Thank you for your continued support.

Municipal Management Association of Southern California

BOARD COMMUNICATION

Date: March 6, 2026

To: Board of Directors

From: Rebecca Bernstorff, Director of Communications

Subject: **DIRECTOR OF COMMUNICATIONS – MARCH 2026 REPORT**

RECOMMENDATION

Receive and file.

DISCUSSION

- Your 2026 Communications Committee:
 - London Adams, R8
 - Alyssa Palma, R7
 - Jose Marquez, R6
 - **NEW!** Mary Haddad, R2
- Region Support
 - Refresh of marketing materials templates and event flyers
 - Pushout of Inside MMASC marketing series
 - Creating region banners for events to elevate and direct attendees to your location (will bring at signature events for regions to pick up)
 - **Anything else you need, feel free to reach out! If you'd like me to join any existing region meetings to cover anything let me know.**
- Membership Newsletter (What's Happening Wednesday) Updates
 - Still working on making WHW public
 - Refresh of newsletter structure (less words, more quick graphics)
 - **NEW!** Cadence is now first and third Wednesdays
- Signature Event Support
 - Working on Save the Dates for all signature events to push out (Summer Session, WLS)

- Annual Conference Co-Chair Updates
 - Tightening up theme/graphics
 - Call for volunteers – ***new form this year***
 - ***If you're interested in joining, there are still spots on the Programming and Communications committees!***
 - Call for speakers

Municipal Management Association of Southern California

BOARD COMMUNICATION

Date: March 5, 2026

To: Board of Directors

From: Brendan Pringle, Director of Programming

Subject: DIRECTOR OF PROGRAMMING UPDATE – MARCH 2026

RECOMMENDATION

1. Receive and file Director of Programming Update.

BACKGROUND AND DISCUSSION

2026 Letters of Commitment/New Board Members

All letters of commitments have been received, other than from a Board Member who is currently on leave. We have added 9 board members so far this year. Reminder: if you are not receiving emails or notice any missing names from your Region Board on the website or What's Happening Wednesday, please let me know and we'll get it updated.

2026 Region Board Kickoff

Thank you to everyone who attended the Region Board Kick-off. Our attendance was phenomenal. We had 32 attendees representing nearly all of our regions. For those who were unable to attend, I sent a follow up email with the presentation deck and all of the important forms we covered.

Meetings with Region Boards

I have started introductory meetings with Region Boards (thus far, Region 4, 5, 6 and 7) to introduce myself as the Director of Programming and learn about their 2026 plans. I'm excited to meet with the other regions, and I'm excited for what lies ahead this year. A reminder that I am available as a resource to all of our regions as questions on events come up.

Annual Conference – Programming

I met with our former Programming chair to discuss the specifics of Annual Conference, and provided feedback on the call for speakers forms (both will have a deadline of the second week of July) to accommodate the earlier conference date this year. This month I'm also beginning some initial outreach to potential keynotes and affiliate partners to get the conversation started.

Summer Session:

Summer Session will be occurring in Region 7 this year. Mark Jimenez, Director of Membership, and I met with the Planning Committee this week for our kickoff meeting. SAVE THE DATE: July 9 at the Norma Hertzog Community Center in Costa Mesa.

ATTACHMENTS

None

Municipal Management Association of Southern California

BOARD COMMUNICATION

Date: March 5, 2026

To: Board of Directors
From: Mark Jimenez, Director of Membership
Subject: **MEMBERSHIP UPDATE**

RECOMMENDATION

Receive and file.

BACKGROUND AND DISCUSSION

1) Membership Data and Trends

As of **March 2026**, MMASC has a total of **1,250 members**, broken down as follows:

- Full members: 891
- Honorary members: 214
- Student members: 43
- Business members: 88
- Admin members: 13
- Veteran members: 1

● YTD 2026 stats:

January 2026	March 2026					
1,216	1,250					

2) MMASC Membership & Engagement Survey

The membership survey is still open—please share it with your colleagues and members in your region. Your feedback will help us plan and improve upcoming sessions and programming. Thank you for your support!

Link: <https://www.surveymonkey.com/r/MMASCmembershipsurvey>

3) Summer Session 2026

Save the Date!

The Director of Programming Brendan Pringle and I will be co-chairing this year's Summer Session.

Date: July 9, 2026

Location: Norma Hertzog Community Center, Costa Mesa

- We look forward to seeing you there!

Municipal Management Association of Southern California

BOARD COMMUNICATION

Date: March 2026

To: Board of Directors

From: Region 1

Subject: REGION 1 UPDATES

RECOMMENDATION

Receive and File.

BACKGROUND AND DISCUSSION

Recap of recent event:

- Region 1 kicked off the year with a film-themed Coastal Connections event at the Santa Barbara Public Market, drawing 21 attendees from local agencies, Region II, UCSB, and the Santa Ynez Band of Chumash Indians.
- Corporate engagement increased, with Business Member Anthony Acosta (KYA) expressing interest in sponsoring a future event, including a potential Region I–Region II collaboration.
- Movie-themed trivia was a standout success, creating high energy and strong interaction among attendees.
- Guests enjoyed complimentary Korean fusion appetizers, and several continued networking afterward at the Santa Barbara International Film Festival and neighboring eateries.

Region 1 is planning several upcoming events including:

- Another Coastal Connections networking in the northern part of the Region 1, details are TBD
- Region 1 is interested in a collab event with Region 2, such as an executive panel luncheon
- A summer event on AI to coincide with national AI month in July or early August

Municipal Management Association of Southern California

BOARD COMMUNICATION

Date: March 3, 2026

To:	Board of Directors
From:	Region #2
Subject :	REGION #2 UPDATES

RECOMMENDATION

Receive and File.

BACKGROUND AND DISCUSSION

Region 2 is currently in the early stages of coordinating our first Women's Luncheon event on Wednesday, May 6 from 11:30 am – 1:30 pm at the Ventura County Museum. Guest speakers will include City of Ventura Mayor Dr. Jeanette Sanchez-Palacios and City of Camarillo Mayor, Dr. Martita Martinez-Bravo.

Municipal Management Association of Southern California

BOARD COMMUNICATION

Date: 03/05/2026

To: Board of Directors
From: Region #4
Subject: REGION #4 UPDATES

RECOMMENDATION

Receive and File.

BACKGROUND AND DISCUSSION

Region 4 successfully hosted their mixer, "Region 4 Reaches New Heights", on Thursday, February 26 from 6:00PM – 8:00PM. The event took place at June's Rooftop Bar and Restaurant in Eastvale, CA. This event was a great opportunity to network and make meaningful connections. We are grateful to Best Best & Krieger LLP for sponsoring the event.

The Region 4 Spring Forward Forum: Where Innovation Takes Flight, hosted in collaboration with Partners in Public Innovation (PPI), has officially sold out before the early bird registration deadline.

The program will take place on Thursday, March 26 at the March Field Air Museum in Riverside, CA. In addition to our featured speakers, Sunstone Management will also have a brief segment as part of the programming.

Region 4 is currently finalizing all event details, including the networking mixer that will follow the signature event. We look forward to a great and engaging event and will share additional information soon.

Municipal Management Association of Southern California

BOARD COMMUNICATION

Date: March 5, 2026

To: Board of Directors

From: Region 5

Subject: REGION 5 UPDATES

RECOMMENDATION

- Receive and file.

BACKGROUND AND DISCUSSION

NEW BOARD MEMBERS

Region 5 recently welcomed two new members to the Regional Board:

- Alyssa Ramos – City of Walnut
- Paulina Reyes – City of Bradbury

These individuals were selected from a competitive pool of applicants, and we look forward to the contributions they will bring to the Region 5 Board.

MMASC/SGVCMA NETWORKING LUNCHEON

MMASC Region 5 is pleased to announce its annual joint luncheon with the San Gabriel Valley City Manager's Association. This event provides a valuable opportunity to engage with City Managers in a professional setting, and is a great environment to network and discuss key issues shaping local government. The event will be held on April 15, 2026 from 11 AM to 2 PM at the Santa Anita racetrack in Arcadia.

Stay tuned for more details on programming!

Municipal Management Association of Southern California

BOARD COMMUNICATION

Date: March 2026

To: Board of Directors
From: Region 6
Subject: **Region 6 Updates**

RECOMMENDATION

Receive and File.

BACKGROUND AND DISCUSSION

GENERAL BUSINESS

The Region 6 Board is currently still working on developing and planning potential events for 2026. We are meeting next week to discuss additional details.

Region 6 is welcoming two new members to our board, Carmen Zambrano (City of Artesia) & Leslie Nacionales-Tafoya (City of Artesia), bringing us to a total of seven board members.

SOUTH BAY CITIES COUNCIL OF GOVERNMENTS – CITY MANAGER LUNCH

Region 6 is working to finalize details of its annual joint luncheon with the South Bay Cities Council of Governments. The event is tentatively scheduled for Wednesday, June 17, 2026. Additional details will be shared as they become available.

Municipal Management Association of Southern California

BOARD COMMUNICATION

Date: March 5, 2026

To: Board of Directors
From: Region 7
Subject: **REGION 7 UPDATES**

RECOMMENDATION

Receive and file.

BACKGROUND AND DISCUSSION

New Board Member

In February, Wail Jamal joined the Region 7 Board of Directors. Wail works as a Senior Audio-Visual Technician for the City of Lake Forest and graduated from Cal Poly Pomona with his master's in public administration.

2026 Programming and Survey Results

Region 7 is continuing to plan its programming for the year. To help shape Region 7's priorities for 2026 and ensure the new MMASC/OCCMA seminar and other events address topics most relevant to members, a survey was distributed to Region 7 members.

Survey Summary (44 responses):

Members showed strongest interest in professional development and networking-focused events, with a clear preference for content that supports career growth, leadership skills, and real-world management challenges. For the proposed Mentorship Seminar, respondents favored topics on City Manager career paths, leadership skills that City Managers look at when hiring, and practical lessons learned, and most said they would benefit from access to recruiters for resume and interview support. Most respondents prefer events during work hours or around lunch, and the majority indicated a moderate price point (\$20–\$30) as reasonable. Overall, feedback reflects strong support for engaging, career-focused programming and continued interest in new Region 7 events.

Event Preview:

- April - League of CA Cities Webinar – Lunch and Learn
- June 3 - Region 7 is collaborating with OCCMA on a new one-day Mentorship Seminar.
- July – Summer Session Networking Mixer
- November 12 – All region event

Municipal Management Association of Southern California

BOARD COMMUNICATION

Date: February 2026

To: Board of Directors

From: Region 8

Subject REGION 8 UPDATES

:

RECOMMENDATION

Receive and File.

BACKGROUND & DISCUSSION

- 2026 Events
 - Wellness/Stress Management panel in March (online)
 - March 25, 2026, 1pm-2pm
 - Nonmembers \$5, members \$0
 - Will work with marketing committee
 - Summer - Padres Game - Carter offered to spearhead
 - 100+ tickets - minimum 60-80
 - July and August dates
 - Thursday or Friday
 - Resilience panel/economic panel (online)
 - Point of contact: London
 - Region 8 hike/happy hour
 - Point of contact: Sara
- Discuss Roles/Responsibilities

- o Quarterly or monthly email to members
 - Member testimonies
 - Highlight MMASC as an organization
 - Sara taking the lead

FOLLOW-UP & NEXT STEPS

- **Next Meeting Agenda:** Prepare for March event, Discuss padres details